

of Hotel Development in Siem Reap Town, Cambodia



by
Canadian Universities Consortium
Urban Environmental Management Project (CUC UEM Project)
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In fulfilment of the MoU signed between CUC UEM TTTP Project and the Ministry of Environment, Camb The environmental impact assessment of hotel activity in Siem Reap was conducted by the **Canadian Universities Consortium Urban Environmental Management Project** at the Asian Institute of Technology, Bangkok.

The study and this report were prepared in partial fulfillment of the Memorandum of Understanding signed between the Minister of the Environment, Kingdom of Cambodia and the Canadian Universities Consortium Urban Environmental Management Project, on March 26, 1999.

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#### **PREFACE**

This document was developed with two objectives. The first was related to the Project's demonstration purposes and it is hoped that the report can be seen as an example of environmental impact assessment practice. It is also intended to identify a series of issues related to hotel development in Siem Reap and to highlight many of the issues that may be considered while conducting an Environmental Impact Assessment. Many of the recommendations and statements have been left as matters that should be considered for future planning and management interventions.

The report was carried out by students from the University of Calgary in Canada under the supervision of Professor Bill Ross of the same University and an international expert in EIA in three months. The western bias of the authors' perspective may have entered into the treatment of certain socio-cultural issues that were dealt with in this report.

It is hoped that this work will encourage further practice and research in implementing Cambodia's newly legislated Environmental Impact Assessment approaches.

The development of the EIA has been complimented by a number of training sessions in Cambodia.

Professor Walter Jamieson

Director, CUC UEM Training and Technology Transfer Program

# Preliminary Environmental Impact Assessment of Hotel Development in Siem Reap Town, Cambodia

### **Executive Summary**

#### **Project Description**

The Preliminary Environmental Impact Assessment Report of Hotel Development is the first component of a Canadian International Development Agency (CIDA) and Canadian Universities Consortium (CUC) project embarked upon in cooperation with the Royal Government of Cambodia (RGC). The CUC and the Cambodian Ministry of Environment have a Memorandum of Understanding that the CUC would undertake an EIA of hotel development in this area.

This preliminary report identifies the most important environmental and social effects of hotel development, and provides management recommendations for hotel owners and decision-makers. The report can serve as the basis for continued ongoing study of the effects of hotel development in Siem Reap.

### Background

Siem Reap Town is located 7 kilometers from Angkor Wat, a World Heritage Site and major tourist attraction in Cambodia. The Siem Reap region is presently undergoing rapid growth and expansion as the direct result of tourism and hotel development. It is attracting both international and Cambodian tourists, and is responding with investment by both local companies, and international hotel developers. In initiating the EIA of hotel development, the RGC recognizes the importance of addressing environmental and social impacts of tourism as part of a sound economic development strategy.

#### Methodology

The report was written over a 10-week study period, which included a two-week site visit to Siem Reap Town. During this site visit, the research team conducted interviews and collected primary and secondary data. The visit coincided with a three-day EIA workshop for Cambodian government employees and other interested individuals. The remainder of the study period was used to prepare this report, which is an analysis of the observations, interviews, and data gathered during the site visit. Very little quantitative data were employed in this analysis.

#### **Content of the Report**

The document covers three main areas:

- 1. Description of the current physical, regulatory, and social environment (Chapters 1-2, Appendix 2);
- 2. Assessment of the impacts of hotel development (Chapter 3-4);
- 3. Recommendations for mitigating those impacts (Chapter 4);
- 4. Recommendations for the continuation of the EIA process (Chapter 5).

#### **Major Findings**

The research team surveyed hotel activities in order to create a list of present and future social and environmental impacts. In compiling this list, the assumption was made that hotel development will proceed in its current manner and at its present pace for the foreseeable future. Six criteria were applied to that list of impacts to narrow the report's focus. The issues were considered in terms of:

- 1. Seriousness of impacts
- 2. Ubiquity of activity
- 3. Importance to the community and decision-makers
- 4. Economic development
- 5. Aesthetics
- 6. Human Health

By these criteria, the impacts were narrowed down into the following four areas of focus:

- 1. *Solid Waste Management:* Solid waste refers to all the waste produced by a hotel, from construction, through operation, and maintenance, to demolition. Firstly, the volume of waste being produced by hotels must be reduced. Secondly, the waste must be disposed of in a safe way.
- 2. Water and Sewage Management. Water management refers to the reliable supply of clean drinking water. Sewage management refers to the disposal of dirty water and human waste.
- 3. *Energy Consumption and Air Quality*: The section on energy efficiency investigates the impacts of energy consumption on the environment and recommends measures to reduce energy use.
- 4. *Socio-Economic Impacts*. The human impacts of hotel development are directly related to the environmental impacts. As well, the report addresses some of the social, cultural, and economic impacts of tourism in general and hotel development specifically.

#### Recommendations

In each of these four focus areas, recommendations were put forth that should help minimize the environmental and social effects of hotel development. Implementing these recommendations can enable tourism and hotel development in Siem Reap to become more culturally, environmentally, and economically sustainable.

These recommendations are divided into two types: those that can be undertaken by hotels, and those that can be undertaken by the government and by non-government organizations. Underlying all recommendations is the assumption that human life is of the utmost concern to decision-makers, hotel owners, and residents. A table of those recommendations follows.

## **Mitigation Measures for Solid Waste**

	Hotel- level Measures	Government-level Measures
Management and Policies		<ul> <li>Require waste management policies for hotels.</li> <li>Enact "polluter pays" legislation in conjunction with solid waste subdecree.</li> </ul>
Prevention, Minimization, and Management of Waste	<ul> <li>Use good design to allow for future expansion with a minimum of renovations; be flexible for future needs</li> <li>Use durable materials</li> <li>Purchase locally</li> <li>Practice green purchasing</li> <li>Use local labour</li> <li>Use local cement batch plants</li> <li>Implement purchasing guidelines</li> </ul>	
Biodegration	Compost     Anaerobic digestion: on- site, cooperatively, or community-wide scale	<ul> <li>Implement or subsidize biodegration or composting programs.</li> <li>Expand market for biodegration by-products</li> </ul>
Recycling	Work with community to establish market for recyclables.	<ul> <li>Levy surcharges on non-recyclables</li> <li>Levy refundable deposits on recyclables.</li> <li>Establish recycling program.</li> <li>Encourage markets for recyclables</li> </ul>
Education and Attitude Change	<ul> <li>Create visible, participatory systems</li> <li>Provide training to staff</li> <li>Attempt to change visitor attitudes</li> </ul>	<ul> <li>Publish green guidelines for hotels</li> <li>Establish demonstration projects</li> </ul>

## Mitigation Measures for Impacts of Water and Sewage Management

Hotel- and Business-level	otel- and Business-level Government-level Measures	
Measures		
<ul> <li>Measures</li> <li>Perform a water audit to learn more about present usage patterns and identify areas for improved water management</li> <li>Develop water conservation plans for bathrooms and laundry services</li> <li>Monitor and regulate water pressure throughout building</li> <li>Adopt "Green Purchasing" guidelines for all business purchases</li> <li>Investigate water treatment processes to improve hotel water quality</li> <li>Pre-treat sewage before discharging</li> <li>Consider alternative uses for treated sewage sludge</li> <li>Investigate Waste Stabilization Ponds for long-term treatment and management of sewage sludge</li> </ul>	Direct Intervention Measures:  Policy Measures:	<ul> <li>Regulate flow rate of Siem Reap River</li> <li>Subsidize hotels' mitigation measures</li> <li>Implement infrastructure development projects</li> <li>Strengthen regulations concerning environmental and sanitation standards for hotels and businesses</li> <li>Incorporate international standards into regulatory framework</li> <li>Improve compliance monitoring and enforcement of regulations</li> <li>Institute economic instruments for regulating sewage management</li> <li>Draft a sewage management sub-decree</li> <li>Set timelines for implementing mitigation measures and reaching environmental performance</li> </ul>
<ul> <li>Investigate use of natural or constructed wetlands for long-term treatment of sewage sludge</li> <li>Develop monitoring programs to collect data on water and sewage, and to regularly evaluate effectiveness of mitigation measures</li> </ul>	Education and Training Measures:	<ul> <li>Objectives</li> <li>Use workshops and seminars to raise awareness and disseminate information</li> <li>Publish educational information on water and sewage management for hotels, business, and the public</li> </ul>

# **Mitigation Measures for Impacts of Energy Use**

<ul> <li>Measures</li> <li>Perform an energy audit to learn more about present usage patterns and identify areas for improved energy management</li> <li>Continue with existing energy conservation measures, and evaluate these measures regularly to identify areas for improvement</li> <li>Improve existing fuel storage practices by using high-quality storage tanks, installing secondary containment devices, developing procedures for maintenance and handling</li> <li>Direct interventi individual businesses businesses sectors</li> <li>Subsidize energy audit individual businesses</li> <li>Subsidize energy conservation</li> <li>Subsidize energy audit individual businesses</li> <li>Financial incentives energy conservation</li> <li>Upgrade and expand prover supply</li> <li>Develop fuel tank and storage regulations</li> <li>Regulate use of CFCs</li> <li>Specify minimum energy individual businesses</li> <li>Financial incentives</li> <li>Policy</li> <li>Develop fuel tank and storage regulations</li> <li>Regulate use of CFCs</li> <li>Specify minimum energy individual businesses</li> </ul>
learn more about present usage patterns and identify areas for improved energy management  Continue with existing energy conservation measures, and evaluate these measures regularly to identify areas for improvement  Improve existing fuel storage practices by using high-quality storage tanks, installing secondary containment devices, developing procedures for
spills/leaks  Introduce energy-efficient lighting fixtures and consider energy-saving appliances for future purchases  Use existing appliances more efficiently  Future hotel development should incorporate energy efficiency into building design

	T
Education	• Sector-specific energy
and	conservation education
Training	<ul> <li>Develop voluntary</li> </ul>
Measures:	guidelines specifying a
	minimum level of energy
	conservation in all business
	sectors
	<ul> <li>Seek international</li> </ul>
	development aid to assist in
	environmental management
	demonstration projects
	1 3
	• Consult with local
	communities and businesses
	to obtain their participation
	in implementing
	1 0
	environmental management
	initiatives

# **Socio-Economic Mitigation Measures**

	Hotel-level Measures:	<b>Government-level Measures</b>
Economic	• Provide training in all areas	• Encourage more small
	of operation to expand skill	guesthouses
	base	• Regulate services within the
	• Encourage equal	informal sectornot always
	opportunities for local	desirable, but can be
	residents	• Encourage co-operative hotel
	• Increase wages to reflect the	enterprises
	profit margin	• Encourage alternatives to
	• Create profit-sharing	large hotels such as bed and
	programs	breakfasts and home-stays.

	Hire locally	Set up hotel school to build local capacity in hotel sector
Social	<ul> <li>Allow job sharing</li> <li>Discourage 'immoral' activities</li> <li>Allow staff input on hotel operations.</li> <li>Consult the staff as to changes in their social environment</li> </ul>	development programs that can help residents take advantage of tourism  Consult the community about perceived changes in their social interactions
Cultural	<ul> <li>Have interpretive material available on non-Angkor related heritage</li> <li>Initiate craft demonstrations within the hotel.</li> <li>Create partnerships with local performers, artisans (e.g. offer a discount at a local cultural show rather than creating an exclusive one)</li> </ul>	guilds  Carry out heritage preservation awareness training in schools and education centres  Initiate artists' cooperatives for marketing

Health	Apply labour standards	Standardize labour practices
	Update and repair equipment	7
	regularly	Make safety equipment
	• Meet international safety	readily available
	standards	Provide public education
	<ul><li>Mitigate sound pollution</li></ul>	regarding health and safety.
	with sound barriers, mufflers	regarding hearth and safety.
	etc.	
	Minimize the use of toxic	
Dhysical	materials	Development of design
Physical	• Consult public to assess the	Development of design      widelings that include site
	validity of previous	guidelines that include site
	guidelines and to ensure they	selection, relationship with
	reflect current social beliefs	adjoining uses, pedestrian
	and practices	oriented design, density,
	• Cooperate with all	scale, circulation and
	stakeholders including	architecture
	government bodies and other	• Consult the public to assess
	parties in the industry to	planning issues and to
	ensure responsible practices	examine the cultural
	are put in place	relevance of completed
	• Use local architects to	designs
	support local economy and	Appoint a review committee
	bolster community profile	to ensure that guidelines are
		being implemented and hotel
		construction is being
		monitored
		Establish monitoring
		strategies that include an
		inventory of indicators
		signifying successful site
		planning techniques, urban
		design and building design

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